COLLEGE OF MARINE

YEAR-TO-DATE FINANCIAL REPORT

as of December 31, 2022

Overview



- 12/31 YTD Year-Over-Year
 - Financial Highlights
 - Cash Position
 - Cash Flow
- Revenues
 - Budget vs. 12/31/2022 YTD Actual Comparison
 - 12/31 Revenue Comparison
 - 12/31 YTD Year-Over-Year Expenditure Breakdown Comparisons
- Expenditures
 - Budget vs. 12/31/2022 YTD Actual Comparison
 - 12/31 YTD Expenditure Comparison
 - 12/31 YTD Year-Over-Year Expenditure Breakdown Comparisons
- Supplemental Information



12/31 YTD Financial Highlights

	12/31/2021	12/31/2022
Revenues	\$39.1M	\$41.2M
Expenses	(\$29.8M)	(\$32.2M)
Transfer out	(\$5.0M)	(\$3.6M)
Net	\$ 4.3M	\$5.4M

Primary source of revenue is property tax which is received in December and April.

12/31 YTD Cash Position



	12/31/2021	12/31/2022
Cash Balance	\$23.6M	\$28.1M
Borrowing	N/A	N/A

- Cash inflow is revenues our major source, property taxes, received primarily in December and April
- Cash outflow is expenses about \$6M per month
- Borrowing provides operating cash until mid-December when property taxes are received. Borrowing from county on an as-needed basis.

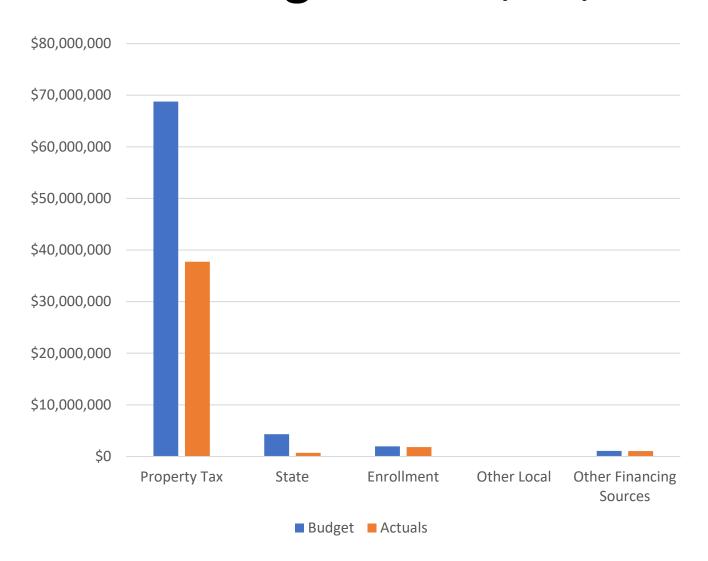
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Budget vs. 12/31/2022 Revenues





Revenues

- \$76.1M budgeted
- \$41.2M actual YTD
- 54.1% of budget

Actual as a % of budget

 Property Taxes 	55%
 State Revenue 	16%
• Enrollment Fees	93%
 Other Local 	18%

12/31 YTD Revenue Comparison





2021/22

- \$71.4M budgeted
- \$39.1M actual YTD
- 54.8% of budget

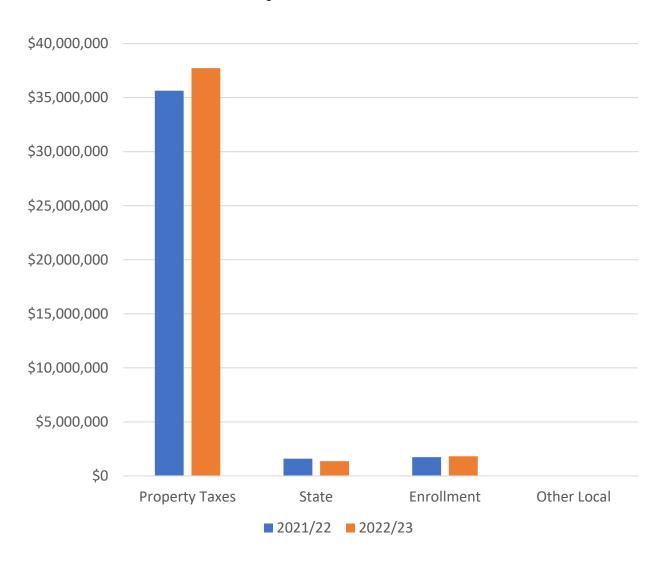
2022/23

- \$76.1M budgeted
- \$41.2M actual YTD
- 54.2% of budget

Unlike expenses which are incurred relatively evenly throughout the year, most of the revenue is received in December and April

12/31 YTD Revenue Breakdown





- Property taxes are usually received in second quarter of the fiscal year
- Increase in property taxes offset lower state, enrollment fee and local revenues

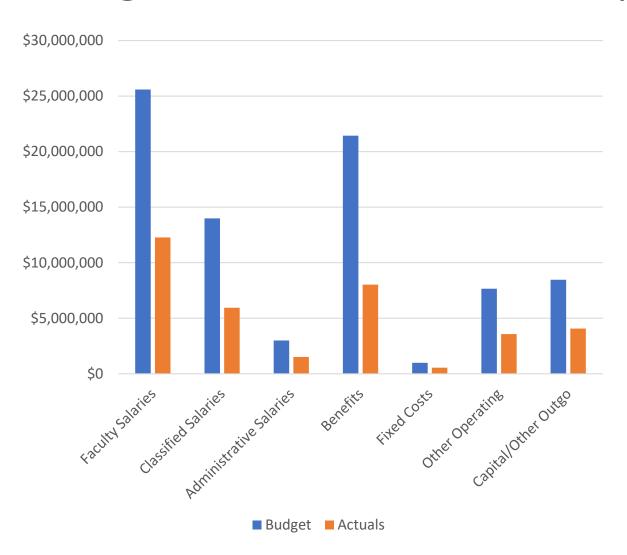
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Budget vs. 12/31/2022 Expenditures





Expenditures

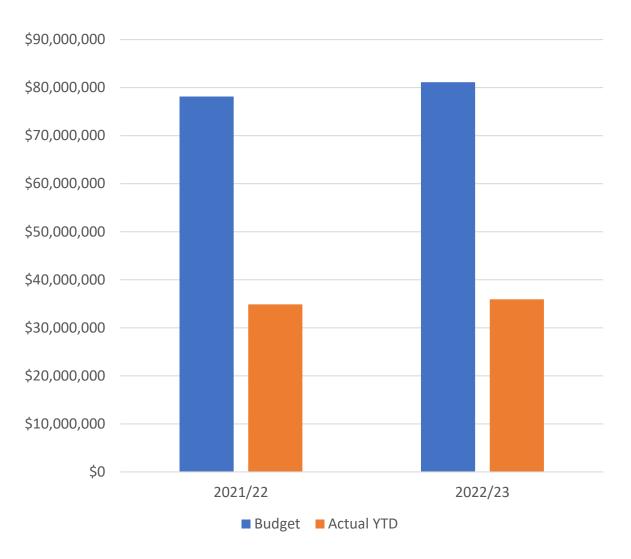
- \$81.1M budgeted
- \$35.9M actual YTD
- 44.3% of budget

Actual as a % of budget

 Faculty salaries 	48.0%
 Classified salaries 	42.5%
 Admin. Salaries 	50.6%
 Benefits 	37.4%
 Fixed expenses 	55.3%
 Other operating 	46.6%
 Capital/Other outgo 	48.0%

12/31 YTD Expenditure Comparison





2021-22

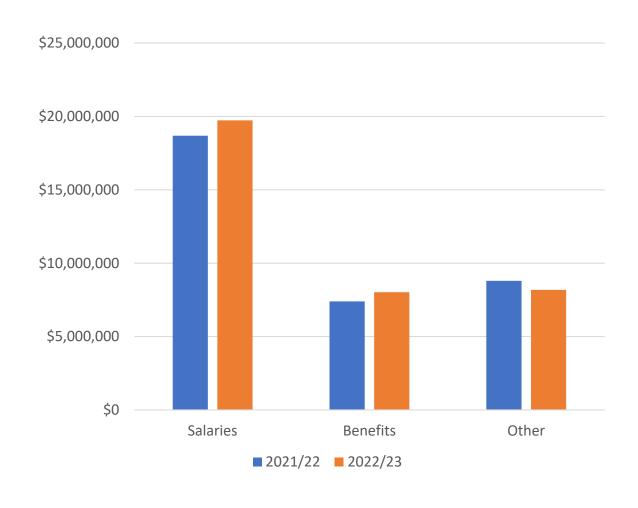
- \$78.1M budgeted
- \$34.8M actual YTD
- 44.6% of budget

2022/23

- \$81.1M budgeted
- \$35.9M actual YTD
- 44.3% of budget
- Expenditures are usually incurred relatively evenly throughout the year



12/31 YTD Expenditure Breakdown



- Benefits higher due to higher salaries and increase in STRS and PERS rates
- With 44.3% of budget spent to date, it is reasonable to expect we are on a path to meet budget

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SUPPLEMENTAL INFORMATION



Sources and Uses of Funds

	ADOPTION BUDGET 2021-22	12/31/21 YTD ACTUAL 2021-22	12/31/21 % BUDGET 2021-22	ADOPTION BUDGET 2022-23	12/31/22 YTD ACTUAL 2022-23	12/31/22 % BUDGET 2022-23
SOURCES OF FUNDS						
PROGRAM-BASED FUNDING	\$67,038,466	\$37,864,851	56.5%	\$71,806,969	\$39,990,360	55.7%
FEDERAL	\$0	\$0		\$0	\$0	
STATE	3,065,814	1,600,149	52.2%	2,992,123	1,367,005	45.7%
LOCAL	936,195	715,033	76.4%	888,360	991,717	111.6%
OTHER FINANCING SOURCES	435,000	41,799	9.6%	227,200	60,220	26.5%
TOTAL SOURCES	71,475,475	40,221,832	56.3%	75,914,652	42,409,303	55.9%
USES OF FUNDS						
SALARIES	40,425,313	18,687,783	46.2%	42,582,293	19,733,374	46.3%
BENEFITS	19,269,577	7,394,257	38.4%	21,433,677	8,024,239	37.4%
TOTAL SALARIES & BENEFITS	59,694,890	26,082,041	43.7%	64,015,970	27,757,613	43.4%
FIXED EXPENSES	1,102,823	316,799	28.7%	984,037	544,541	55.3%
OTHER OPERATING	6,921,215	3,053,546	44.1%	7,656,722	3,569,701	46.6%
CAPITAL OUTLAY	504,733	373,147	73.9%	590,444	368,444	62.4%
OTHER OUTGO	9,928,025	5,054,242	50.9%	7,875,964	3,698,790	47.0%
TOTAL OTHER EXPENSES	18,456,796	8,797,734	47.7%	17,107,167	8,181,477	47.8%
TOTAL USES	78,151,686	34,879,774	44.6%	81,123,137	35,939,090	44.3%
SOURCES OVER USES	\$ (6,676,211)	\$ 5,342,058		\$ (5,208,485)	\$ 6,470,213	



Sources of Funds

	ADOPTION BUDGET 2021-22	12/31/21 YTD ACTUAL 2021-22	12/31/21 % BUDGET 2021-22	ADOPTION BUDGET 2022-23	12/31/22 YTD ACTUAL 2022-23	12/31/22 % BUDGET 2022-23
PROGRAM-BASED FUNDING						
STATE APPORTIONMENT	\$ 321,436	\$ 446,729	139.0%	\$ 835,154	\$ 409,378	49.0%
STATE SUBVENTIONS	249,056	38,670	15.5%	247,407	38,337	15.5%
TOTAL	570,492	485,399	85.1%	1,082,561	447,715	41.4%
PROPERTY TAXES						
SECURED	61,850,086	34,009,272	55.0%	65,465,432	36,258,265	55.4%
SUPPLEMENTAL	1,163,249	358,567	30.8%	1,961,248	389,538	19.9%
UNSECURED	1,146,757	1,069,427	93.3%	1,203,483	1,005,668	83.6%
PRIOR-YEAR	73,523	28,672	39.0%	39,897	73,400	184.0%
RDA	100,000	175,522	175.5%	100,000	-	0.0%
TOTAL PROPERTY TAXES	64,333,615	35,641,461	55.4%	68,770,060	37,726,871	54.9%
ENROLLMENT FEES	2,134,359	1,737,991	81.4%	1,954,348	1,815,774	92.9%
TOTAL PROGRAM BASED	67,038,466	37,864,851	221.9%	71,806,969	39,990,360	189.1%
FEDERAL REVENUE	-	-		-	-	
STATE REVENUE						
"ON-BEHALF" PAYMENTS	2,145,278	1,072,639	50.0%	2,235,184	1,117,592	50.0%
OTHER STATE	920,536	527,510	57.3%	756,939	249,413	33.0%
TOTAL STATE REVENUE	3,065,814	1,600,149	52.2%	2,992,123	1,367,005	45.7%
LOCAL REVENUE						
INTEREST	50,000	3,981	8.0%	10,000	10,764	107.6%
NON-RESIDENCE FEES	833,695	642,073	77.0%	825,000	913,980	110.8%
OTHER STUDENT CHARGES	18,000	53,133	295.2%	18,360	60,654	330.4%
MISCELLANEOUS	34,500	15,847	45.9%	35,000	6,318	18.1%
TOTAL LOCAL REVENUE	936,195	715,033	76.4%	888,360	991,717	111.6%
OTHER FINANCING SOURCES	435,000	41,799	9.6%	227,200	60,220	26.5%
TOTAL REVENUE	\$ 71,475,475	\$ 40,221,832	56.3%	\$ 75,914,652	\$ 42,409,303	55.9%

Uses of Funds



	ADOPTION	12/31/21 YTD	12/31/21 %	ADOPTION	12/31/22 YTD	12/31/22 %
	BUDGET	ACTUAL	BUDGET	BUDGET	ACTUAL	BUDGET
	2021-22	2021-22	2021-22	2022-23	2022-23	2022-23
USES OF FUNDS						
SALARIES	\$40,425,313	\$18,687,783	46.2%	\$42,582,293	\$19,733,374	46.3%
BENEFITS	19,269,577	7,394,257	38.4%	21,433,677	8,024,239	37.4%
TOTAL SALARIES & BENEFITS	59,694,890	26,082,041	43.7%	64,015,970	27,757,613	43.4%
FIXED EXPENSES	1,102,823	316,799	28.7%	984,037	544,541	55.3%
OTHER OPERATING	6,921,215	3,053,546	44.1%	7,656,722	3,569,701	46.6%
CAPITAL OUTLAY	504,733	373,147	73.9%	590,444	368,444	62.4%
OTHER OUTGO	9,293,244	4,926,690	53.0%	3,756,404	1,178,790	31.4%
TOTAL OTHER EXPENSES	17,822,015	8,670,182	48.6%	12,987,607	5,661,477	43.6%
TOTAL USES OF FUNDS	\$77,516,905	\$34,752,223		\$77,003,577	\$33,419,090	



Salaries

	ADOPTION	12/31/21 YTD	12/31/21 %	ADOPTION	12/31/22 YTD	12/31/22 %
	BUDGET	ACTUAL	BUDGET	BUDGET	ACTUAL	BUDGET
	2021-22	2021-22	2021-22	2022-23	2022-23	2022-23
SALARIES						
FACULTY						
INSTRUCTORS-REGULAR	\$11,395,160	\$ 5,290,568	46.4%	\$11,954,499	\$ 5,166,522	43.2%
INSTRUCTORS-HOURLY	8,000,000	3,746,450	46.8%	7,906,085	4,193,417	53.0%
NON-INSTRUCTORS-REGULAR	1,550,389	706,026	45.5%	1,871,660	913,090	48.8%
NON-INSTRUCTORS-HOURLY	1,215,000	717,335	59.0%	1,424,207	746,248	52.4%
TOTAL FACULTY	22,160,549	10,460,379	47.2%	23,156,451	11,019,277	47.6%
CLASSIFIED						
STAFF-REGULAR	11,382,997	5,048,084	44.3%	12,215,095	5,151,721	42.2%
INSTRUCTIONAL-REGULAR	1,043,341	458,074	43.9%	1,055,826	465,294	44.1%
HOURLY INST./NON-INST.	496,482	166,130	33.5%	562,675	238,534	42.4%
OVERTIME	144,500	41,517	28.7%	154,606	85,305	55.2%
TOTAL CLASSIFIED	13,067,320	5,713,805	43.7%	13,988,202	5,940,853	42.5%
ADMINISTRATORS						
ACADEMIC	2,386,297	1,173,469	49.2%	2,439,392	1,257,312	51.5%
CLASSIFIED	2,811,147	1,340,130	47.7%	2,998,248	1,515,932	50.6%
TOTAL ADMINISTRATORS	5,197,444	2,513,599	48.4%	5,437,640	2,773,244	51.0%
TOTAL SALARIES	\$40,425,313	\$18,687,783		\$42,582,293	\$19,733,374	

Benefits



	ADOPTION BUDGET	12/31/21 YTD ACTUAL	12/31/21 % BUDGET	ADOPTION BUDGET	12/31/22 YTD ACTUAL	12/31/22 % BUDGET
	2021-22	2021-22	2021-22	2022-23	2022-23	2022-23
PUBLIC RETIREMENT						
STRS	\$ 5,971,409	\$ 1,490,813	25.0%	\$ 6,924,556	\$ 1,709,610	24.7%
PERS	3,531,667	1,646,863	46.6%	4,106,402	1,856,095	45.2%
FICA	1,082,078	464,775	43.0%	1,168,269	503,684	43.1%
MEDICARE	579,600	268,155	46.3%	613,177	282,110	46.0%
UNEMPLOYMENT	249,863	49,290	19.7%	261,439	103,325	39.5%
WORKERS COMP. INS.	399,724	152,102	38.1%	422,880	197,931	46.8%
TOTAL PUBLIC RETIREMENT	11,814,341	4,071,997	34.5%	13,496,723	4,652,754	34.5%
HEALTH PROTECTION	7,455,236	3,322,260	44.6%	7,936,954	3,371,485	42.5%
TOTAL BENEFITS	\$ 19,269,577	\$ 7,394,257		\$ 21,433,677	\$ 8,024,239	

Fixed Costs



	ADOPTION	12/3	31/21 YTD	12/31/21 %	A	DOPTION	12/3	31/22 YTD	12/31/22 %
	BUDGET		ACTUAL	BUDGET		BUDGET		ACTUAL	BUDGET
	2021-22		2021-22	2021-22		2022-23		2022-23	2022-23
FIXED EXPENSES									
UTILITIES									
SEWER SERVICE	\$ 1,102,823	\$	316,799	28.7%	\$	984,037	\$	544,541	55.3%
TELEPHONE	95,986		36,088	37.6%		231,620		26,031	11.2%
WATER	245,680		35,567	14.5%		342,944		55,195	16.1%
GAS & ELECTRIC	145,041		90,890	62.7%		156,505		53,549	34.2%
PEST CONTROL	767,950		99,967	13.0%		598,500		252,404	42.2%
TOTAL UTILITIES	2,357,480		579,311	24.6%		2,313,606		931,720	40.3%
INSURANCE	60,950		5,190	8.5%		64,960		7,689	11.8%
TOTAL FIXED EXPENSES	\$ 2,418,430	\$	584,501		\$	2,378,566	\$	939,410	



Other Operating Expenses

	ADOPTION BUDGET 2021-22	12/31/21 YTD ACTUAL 2021-22	12/31/21 % BUDGET 2021-22	ADOPTION BUDGET 2022-23	12/31/22 YTD ACTUAL 2022-23	12/31/22 % BUDGET 2022-23
OTHER OPERATING EXPENSES						
SUPPLIES & MATERIALS	\$ 1,102,823	\$ 316,799	28.7%	\$ 984,037	\$ 544,541	55.3%
PERSONAL SVCE, LECTURE	95,986	36,088	37.6%	231,620	26,031	11.2%
TRAVEL & CONFERENCE	245,680	35,567	14.5%	342,944	55,195	16.1%
DUES & MEMBERSHIP	145,041	90,890	62.7%	156,505	53,549	34.2%
LEGAL	767,950	99,967	13.0%	598,500	252,404	42.2%
AUDITS & ELECTION	85,000	40,189	47.3%	200,000	33,791	16.9%
CONTRACTED SERVICES	2,640,246	1,310,248	49.6%	3,053,954	1,638,141	53.6%
POSTAGE	60,950	5,190	8.5%	64,960	7,689	11.8%
PRINTING & PUBLICATION	46,720	43,999	94.2%	50,412	3,275	6.5%
RENTAL & LEASES	233,640	168,767	72.2%	267,594	168,069	62.8%
RECRUITMENT	12,145	4,064	33.5%	6,953	(1,602)	-23.0%
OTHER DISTRICT-WIDE EXP.	400,310	109,062	27.2%	335,097	70,979	21.2%
MISCELLANEOUS	-	-		-	-	
TOTAL OTHER OPERATING EXPENSES	\$ 5,836,491	\$ 2,260,831		\$ 6,292,576	\$ 2,852,062	

Capital Outlay & Other Outgo



CHILD DEVELOPMENT FUND IVC ORGANIC FARM FUND 241,524 241,524 100,0% 155,334 - 0,00 MIWOK CENTER OPERATIONS FUND 500,000 500,000 100,0% - 1ECHNOLOGY FUND 1,000,000 1,000,000 1,000,000 1,000,000		ADOPTION BUDGET 2021-22	12/31/21 YTD ACTUAL 2021-22	12/31/21 % BUDGET 2021-22	ADOPTION BUDGET 2022-23	12/31/22 YTD ACTUAL 2022-23	12/31/22 % BUDGET 2022-23
BEBRARY BOOKSPERIODICALS \$ 109,700 \$ 68,711 62,26% \$ 120,670 \$ 104,319 \$ 68,47 \$ 200,000 \$ 100,0	CARITAL OUTLAY						
COUPMENT NEW & LEASED 391,633 304,436 77.7% 468,024 263,625 56.3*		A 400 700	0 00 744	00.00/	¢ 400.070	A 404.040	00.40/
TOTAL							
NTERFUND TRANSFERS: INSTRUCT. 8. ADMIN. SUPPORT FOR LAB SCHOOL 187,078 93,539 50.0% 205,854 0.00 CHILD DEVELOPMENT FUND 171,632 88,816 50.0% 190,020 0.00 VIC ORGANIC FARM FUND 241,524 241,524 100.0% 155,334 0.00 MIWOK CENTER OPERATIONS FUND 500,000 500,000 100.0% - 0.00 TECHNOLOGY FUND 1,000,000 1,000,000 100.0% - 0.00 HAMILTON REDEV. BOND INTEREST & REDEMPTION 456,425 504,395 110,5% 235,328 235,328 100,00 LEASE REVENUE BOND INTEREST & REDEMPTION 454,157 544,157 100.0% 547,356 547,356 100,00 CERTIFICATES OF PARTICIPATION DEBT SERVICE 304,794 304,794 100.0% 303,594 303,594 100,00 SOLAR OPERATIONS FUND 120,000 120,000 100.0% 90,000 90,000 100,00 CATASTROPHIC RESERVE FUND 1,500,000 1,500,000 100.0% 90,000 90,000 100,00 PARS CONTRIBUTIONS 1,250,000 - 0.0% - 0.00 PARS CONTRIBUTIONS 1,250,000 - 0.0% - 0.00 TOTAL INTERFUND TRANSFERS - 0.0% - 0.00 TOTAL INTERFUND TRANSFERS - 0.0% - 0.00 MARIN EQUITY FUND 250,000 - 0.0% 1,727,486 1,176,278 68,17 INTRAFUND TRANSFERS 99,143 - 0.0% 321,019 - 0.00 SAS 280,431 - 0.0% 321,019 - 0.00 STUDENTE COULTY AND ACHIEVEMENT (SEA) 99,551 - 0.0% 71,007 - 0.00 STUDENTE COULTY AND ACHIEVEMENT (SEA) 93,551 - 0.0% 598,129 - 0.00 FOR SCARE/CALVORKS 52,567 - 0.0% 598,129 - 0.00 FOR SCARE/CALVORKS 52,567 - 0.0% 598,129 - 0.00 FOR SCARE/CALVORKS 59,678 - 0.0% 598,129 - 0.00 TOTAL INTERFUND TRANSFERS 2,963,178 - 0.0% 598,129 - 0.00 TOTAL TRANSFERS 2,963,178 - 0.0% 598,129 - 0.00 TOTAL TRANSFERS 2,963,178 - 0.0% 2,028,918 - 0.00 TOTAL TRANSFERS 2,963,178 - 0.0% 2,028,918 - 0.00 TOTAL TRANSFE						· · · · · · · · · · · · · · · · · · ·	
INTERFUND TRANSFERS: INSTRUCT. & ADMIN. SUPPORT FOR LAB SCHOOL INTERFUND TRANSFERS INSTRUCT. & ADMIN. SUPPORT FOR LAB SCHOOL IT (1,632) INTERFUND TRANSFERS (ADMIN. SUPPORT FOR LAB SCHOOL IT (1,632) INTERFUND TRANSFERS (ADMIN. SUPPORT FOR LAB SCHOOL IT (1,632) INTERFUND TRANSFERS (ADMIN. SUPPORT FOR LAB SCHOOL IT (2,634) INTERFUND TRANSFERS (ADMIN. SUPPORT FOR LAB SCHOOL IT (2,644) INTERFUND TRANSFERS (ADMIN. SUPPORT FOR LAB SCHOOL INTERFUND TRANSFERS (ADMIN. SUPPORT F	TOTAL	501,333	3/3,14/	74.4%	588,694	367,944	62.5%
INSTRUCT. & ADMIN. SUPPORT FOR LAB SCHOOL	OTHER OUTGO						
CHILD DEVELOPMENT FUND IVC ORGANIC FARM FUND IVC ORGANIC FARM FUND SOURCENTER OPERATIONS FUND FECHNOL OGY FUND HAMILTON REDEV. BOND INTEREST & REDEMPTION BEAPTRA CERTIFICATES OF PARTICIPATION DEBT SERVICE SOLAR OPERATIONS FUND CATASTROPHIC RESERVE FUND TOTAL INTERFUND TRANSFERS ADVANCEMENT COVID-19 FUND COVID-19 FUND PRESIDENT'S RESERVE CONTINGENCY FUND SAS SOLAR OPTICATION SOLAR OPTICATION AGAIN AG	INTERFUND TRANSFERS:						
IVC ORGANIC FARM FUND	INSTRUCT. & ADMIN. SUPPORT FOR LAB SCHOOL	187,078	93,539	50.0%	205,854	-	0.0%
MIWOK CENTER OPERATIONS FUND 500,000 500,000 100,00% - - 0.00 TECHNOLOGY FUND 1,000,000 1,000,000 100,00% - - 0.00 TECHNOLOGY FUND 1,000,000 1,000,000 100,00% - - 0.00 1,000,000	CHILD DEVELOPMENT FUND	171,632	85,816	50.0%	190,020	-	0.0%
TECHNOLOGY FUND HAMILTON REDEV. BOND INTEREST & REDEMPTION HERE SEVENUE BOND INTEREST & REDEMPTION HIGH SEVENUE BOND INTEREST & HERE SEVICE HIGH SEVENUE BOND INTEREST & REDEMPTION INDONE BOND	IVC ORGANIC FARM FUND	241,524	241,524	100.0%	155,334	-	0.0%
HAMILTON REDEV. BOND INTEREST & REDEMPTION 456,425 504,395 110.5% 235,328 235,328 100.00 LEASE REVENUE BOND INTEREST & REDEMPTION 544,157 544,157 100.0% 547,356 547,356 100.00 100.00 303,594 303,594 100.00 300,400 300,594 300,594 100.00 300,594 300,594 100.00 300,594 300,594 100.00 300,594 300,594 100.00 300,594 300,594 100.00 300,594 300,594 100.00 300,594 300,594 100.00 300,594 300,594 100.00 300,594 300,594 100.00 300,504 300,594 3	MIWOK CENTER OPERATIONS FUND	500,000	500,000	100.0%	-	-	0.0%
LEASE REVENUE BOND INTEREST & REDEMPTION 544,157 544,157 100.0% 547,356 547,356 100.0% CERTIFICATES OF PARTICIPATION DEBT SERVICE 304,794 304,794 100.0% 303,594 303,594 100.0% SOLAR OPERATIONS FUND 120,000 120,000 100.0% 90,000 90,000 100.0% CATASTROPHIC RESERVE FUND 1,500,000 1,500,000 100.0% - - 0.0% PARS CONTRIBUTIONS 1,250,000 - 0.0% - - 0.0 TOTAL INTERFUND TRANSFERS 62,75,610 4,894,225 78.0% 1,727,486 1,176,278 68.1* INTERACULT TRANSFERS ADVANCEMENT - 0.0% - - 0.0* ADVANCEMENT - 0.0% - - 0.0* ADVANCEMENT - 0.0% - 0.0* ADVANCEMENT - 0.0% - 0.0* ADVANCEMENT - 0.0% -	TECHNOLOGY FUND	1,000,000	1,000,000	100.0%	-	-	0.0%
CERTIFICATES OF PARTICIPATION DEBT SERVICE SOLAR OPERATIONS FUND 120,000 120,000 100,0% 90,000 90,000 100,0% CATASTROPHIC RESERVE FUND 1,500,000 1,500,000 1,500,000 1,500,000 1,500,000 1,727,486 1	HAMILTON REDEV. BOND INTEREST & REDEMPTION	456,425	504,395	110.5%	235,328	235,328	100.0%
SOLAR OPERATIONS FUND 120,000 120,000 100.0% 90,000 90,000 100.0% CATASTROPHIC RESERVE FUND 1,500,000 1,500,000 100.0% - - 0.0% PARS CONTRIBUTIONS 1,250,000 - 0.0% - - 0.0% TOTAL INTERFUND TRANSFERS 6,275,610 4,894,225 78.0% 1,727,486 1,176,278 68.1 INTRAFUND TRANSFERS: ADVANCEMENT - - 0.0% - - 0.0% COVID-19 FUND 250,000 - 0.0% - - 0.0 MARIN EQUITY FUND - - - 0.0% 184,344 - 0.0 PRESIDENT'S RESERVE CONTINGENCY FUND 1,500,000 - 0.0% 750,000 - 0.0 SAS 280,431 - 0.0% 750,000 - 0.0 SAS 280,431 - 0.0% 77,207 - 0.0 BFAP/FA 64,007 - 0.0%	LEASE REVENUE BOND INTEREST & REDEMPTION	544,157	544,157	100.0%	547,356	547,356	100.0%
CATASTROPHIC RESERVE FUND PARS CONTRIBUTIONS 1,250,000 1,500,000 1,500,000 1,500,000 1,500,000 1,500,000 1,500,000 1,500,000 1,500,000 1,500,000 1,500,000 1,500,000 1,500,000 1,500,000 1,500,000 1,500,000 1,727,486 1	CERTIFICATES OF PARTICIPATION DEBT SERVICE	304,794	304,794	100.0%	303,594	303,594	100.0%
PARS CONTRIBUTIONS 1,250,000 - 0.0% 0.00 TOTAL INTERFUND TRANSFERS 6,275,610 4,894,225 78.0% 1,727,486 1,176,278 68.19 INTRAFUND TRANSFERS: ADVANCEMENT - 0.0% 0.00 COVID-19 FUND 250,000 - 0.0% 0.00 MARIN EQUITY FUND 0.0% 184,344 - 0.00 PRESIDENT'S RESERVE CONTINGENCY FUND 1,500,000 - 0.0% 750,000 - 0.00 SAS 280,431 - 0.0% 321,019 - 0.00 BFAP/FA 64,007 - 0.0% 71,207 - 0.00 STUDENT EQUITY AND ACHIEVEMENT (SEA) 93,551 - 0.0% 71,207 - 0.00 STUDENT EQUITY AND ACHIEVEMENT (SEA) 93,551 - 0.0% 766 - 0.00 HEALTH CENTER 22,220 - 0.0% 766 - 0.00 HEALTH CENTER 22,220 - 0.0% 7,000 - 0.00 PARKING 610,259 - 0.0% 598,129 - 0.00 MISCELLANEOUS 0.0% 598,129 - 0.00 MISCELLANEOUS - 0.0% 598,129 - 0.00 TOTAL INTRAFUND TRANSFERS 2,963,178 - 0.0% 2,028,918 - 0.00 OTHER USES DEBT RETIREMENT 54,456 32,465 59.6% - 2,512 0.00 TOTAL OTHER USES DEBT RETIREMENT 54,456 32,465 59.6% - 2,512 0.00	SOLAR OPERATIONS FUND	120,000	120,000	100.0%	90,000	90,000	100.0%
TOTAL INTERFUND TRANSFERS 6,275,610	CATASTROPHIC RESERVE FUND	1,500,000	1,500,000	100.0%	-	-	0.0%
INTRAFUND TRANSFERS: ADVANCEMENT 0.0% 0.0% COVID-19 FUND 250,000 - 0.0% 0.0% MARIN EQUITY FUND 0.0% 184,344 - 0.0% PRESIDENT'S RESERVE CONTINGENCY FUND 1,500,000 - 0.0% 750,000 - 0.0% SAS 280,431 - 0.0% 321,019 - 0.0% PUENTE 90,143 - 0.0% 96,453 - 0.0% STUDENTE 90,143 - 0.0% 71,207 - 0.0% STUDENT EQUITY AND ACHIEVEMENT (SEA) 93,551 - 0.0% 71,207 - 0.0% EOPS/CARE/CALWORKS 52,567 - 0.0% 766 - 0.0% HEALTH CENTER 22,220 - 0.0% 7,000 - 0.0% PARKING 610,259 - 0.0% 598,129 - 0.0% MISCELLANEOUS 0.0% 598,129 - 0.0% TOTAL INTRAFUND TRANSFERS 2,963,178 - 0.0% 2,028,918 - 0.0% OTHER USES DEBT RETIREMENT 54,456 32,465 59.6% - 2,512 0.0% TOTAL OTHER USES 54,456 32,465 59.6% - 2,512 0.0%	PARS CONTRIBUTIONS	1,250,000	-	0.0%	-	-	0.0%
ADVANCEMENT 0.0% 0.00	TOTAL INTERFUND TRANSFERS	6,275,610	4,894,225	78.0%	1,727,486	1,176,278	68.1%
ADVANCEMENT 0.0% 0.00	INTRAFLIND TRANSFERS:						
COVID-19 FUND 250,000 - 0.0% 0.00 MARIN EQUITY FUND 0.00 MARIN EQUITY FUND 0.00 MARIN EQUITY FUND 0.00 MARIN EQUITY FUND 1,500,000 - 0.00 MARIN EQUITY FUND 1,500,000 - 0.00 MARIN EQUITY FUND 1,500,000 - 0.00 MARIN EQUITY		_	_	0.0%	_	_	0.0%
MARIN EQUITY FUND - - 0.0% 184,344 - 0.00 PRESIDENT'S RESERVE CONTINGENCY FUND 1,500,000 - 0.0% 750,000 - 0.0% SAS 280,431 - 0.0% 321,019 - 0.0% PUENTE 90,143 - 0.0% 96,453 - 0.0% BFAP/FA 64,007 - 0.0% 71,207 - 0.0% STUDENT EQUITY AND ACHIEVEMENT (SEA) 93,551 - 0.0% 71,207 - 0.0% STUDENT EQUITY AND ACHIEVEMENT (SEA) 93,551 - 0.0% 766 - 0.0% STUDENT EQUITY AND ACHIEVEMENT (SEA) 93,551 - 0.0% 766 - 0.0% HEALTH CENTER 22,220 - 0.0% 766 - 0.0% PARKING 610,259 - 0.0% 598,129 - 0.0% TOTAL INTRAFUND TRANSFERS 2,963,178 - 0.0% 2,028,918 - 0.0%		250 000	_		_	_	0.0%
PRESIDENT'S RESERVE CONTINGENCY FUND 1,500,000 - 0.0% 750,000 - 0.0% SAS 280,431 - 0.0% 321,019 - 0.0% PUENTE 90,143 - 0.0% 96,453 - 0.0% BFAP/FA 64,007 - 0.0% 71,207 - 0.0% STUDENT EQUITY AND ACHIEVEMENT (SEA) 93,551 - 0.0% 71,207 - 0.0% EOPS/CARE/CALWORKS 52,567 - 0.0% 766 - 0.0% HEALTH CENTER 22,220 - 0.0% 7,000 - 0.0% PARKING 610,259 - 0.0% 598,129 - 0.0% MISCELLANEOUS - - - 0.0% 598,129 - 0.0% TOTAL INTRAFUND TRANSFERS 2,963,178 - 0.0% 2,028,918 - 0.0% OTHER USES DEBT RETIREMENT 54,456 32,465 59.6% - 2,512		200,000	_		184 344	_	0.0%
SAS 280,431 - 0.0% 321,019 - 0.00 PUENTE 90,143 - 0.0% 96,453 - 0.00 BFAP/FA 64,007 - 0.0% 71,207 - 0.0% STUDENT EQUITY AND ACHIEVEMENT (SEA) 93,551 - 0.0% - - 0.0% EOPS/CARE/CALWORKS 52,567 - 0.0% 766 - 0.0% HEALTH CENTER 22,220 - 0.0% 7,000 - 0.0 PARKING 610,259 - 0.0% 598,129 - 0.0% MISCELLANEOUS - - 0.0% - - 0.0% TOTAL INTRAFUND TRANSFERS 2,963,178 - 0.0% 2,028,918 - 0.0% OTHER USES DEBT RETIREMENT 54,456 32,465 59.6% - 2,512 0.0% TOTAL OTHER USES 54,456 32,465 59.6% - 2,512 0.0%		1 500 000	_			_	0.0%
PUENTE 90,143 - 0.0% 96,453 - 0.00 BFAP/FA 64,007 - 0.0% 71,207 - 0.00 STUDENT EQUITY AND ACHIEVEMENT (SEA) 93,551 - 0.0% - - 0.0% EOPS/CARE/CALWORKS 52,567 - 0.0% 766 - 0.0% HEALTH CENTER 22,220 - 0.0% 7,000 - 0.0 PARKING 610,259 - 0.0% 598,129 - 0.0 MISCELLANEOUS - - 0.0% - - 0.0% TOTAL INTRAFUND TRANSFERS 2,963,178 - 0.0% 2,028,918 - 0.0% OTHER USES DEBT RETIREMENT 54,456 32,465 59.6% - 2,512 0.0% TOTAL OTHER USES 54,456 32,465 59.6% - 2,512 0.0%			_		•	_	0.0%
BFAP/FA 64,007 - 0.0% 71,207 - 0.00 STUDENT EQUITY AND ACHIEVEMENT (SEA) 93,551 - 0.0% - - 0.0% EOPS/CARE/CALWORKS 52,567 - 0.0% 766 - 0.0% HEALTH CENTER 22,220 - 0.0% 7,000 - 0.0% PARKING 610,259 - 0.0% 598,129 - 0.0 MISCELLANEOUS - - 0.0% - - 0.0% TOTAL INTRAFUND TRANSFERS 2,963,178 - 0.0% 2,028,918 - 0.0% OTHER USES DEBT RETIREMENT 54,456 32,465 59.6% - 2,512 0.0% TOTAL OTHER USES 54,456 32,465 59.6% - 2,512 0.0%		•	_			_	0.0%
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EOPS/CARE/CALWORKS 52,567 - 0.0% 766 - 0.00 HEALTH CENTER 22,220 - 0.0% 7,000 - 0.00 PARKING 610,259 - 0.0% 598,129 - 0.0 MISCELLANEOUS - - - 0.0% - - 0.0 TOTAL INTRAFUND TRANSFERS 2,963,178 - 0.0% 2,028,918 - 0.0 OTHER USES DEBT RETIREMENT 54,456 32,465 59.6% - 2,512 0.0 TOTAL OTHER USES 54,456 32,465 59.6% - 2,512 0.0		•	_		71,207	_	0.0%
HEALTH CENTER 22,220 - 0.0% 7,000 - 0.00 PARKING 610,259 - 0.0% 598,129 - 0.0% MISCELLANEOUS - - - 0.0% - - 0.0% TOTAL INTRAFUND TRANSFERS 2,963,178 - 0.0% 2,028,918 - 0.0% OTHER USES DEBT RETIREMENT 54,456 32,465 59.6% - 2,512 0.0% TOTAL OTHER USES 54,456 32,465 59.6% - 2,512 0.0%	, ,	•	_		766	_	0.0%
PARKING 610,259 - 0.0% 598,129 - 0.00 MISCELLANEOUS - - - 0.0% - - 0.00 TOTAL INTRAFUND TRANSFERS 2,963,178 - 0.0% 2,028,918 - 0.00 OTHER USES DEBT RETIREMENT 54,456 32,465 59.6% - 2,512 0.00 TOTAL OTHER USES 54,456 32,465 59.6% - 2,512 0.00			_			_	0.0%
MISCELLANEOUS - - 0.0% - - 0.00 TOTAL INTRAFUND TRANSFERS 2,963,178 - 0.0% 2,028,918 - 0.00 OTHER USES DEBT RETIREMENT 54,456 32,465 59.6% - 2,512 0.00 TOTAL OTHER USES 54,456 32,465 59.6% - 2,512 0.00		•	_			_	0.0%
TOTAL INTRAFUND TRANSFERS 2,963,178 - 0.0% 2,028,918 - 0.0% OTHER USES DEBT RETIREMENT 54,456 32,465 59.6% - 2,512 0.0% TOTAL OTHER USES 54,456 32,465 59.6% - 2,512 0.0%		-	_		-	_	0.0%
DEBT RETIREMENT 54,456 32,465 59.6% - 2,512 0.00 TOTAL OTHER USES 54,456 32,465 59.6% - 2,512 0.00		2,963,178	-		2,028,918	-	0.0%
DEBT RETIREMENT 54,456 32,465 59.6% - 2,512 0.00 TOTAL OTHER USES 54,456 32,465 59.6% - 2,512 0.00	OTHER HOEO						
TOTAL OTHER USES 54,456 32,465 59.6% - 2,512 0.00		E4 450	20.425	50.007		0.510	0.00/
					-		
TOTAL OTHER OUTGO \$ 9,293,244 \$ 4,926,690 \$ 3,756,404 \$ 1,178,790	TOTAL OTHER USES	54,456	32,465	59.6%	-	2,512	0.0%
	TOTAL OTHER OUTGO	\$ 9,293,244	\$ 4,926,690		\$ 3,756,404	\$ 1,178,790	

MARIN

Thank You